

Delivering Cost-Effective Demand Response: A Portfolio Approach

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Agenda

- Background The "Vision" for Demand Response (DR)
- Building the Portfolio SCE's Plan for Achieving Results
- Infrastructure Support
- New DR Initiatives/Feedback
- Next Steps: Evaluation of Advanced Metering Business Case
- Providing DR Value
- The Advanced Load Control Solution
- The Bottom line



The Market For DR In California Today

- Stable Prices Today, But....
 - □ Transmission Constrained
 - □ Limited Investment in New Generation
 - □ No "transparent" prices (maybe in '06?)
 - □ Record Setting Peaks This Year (SCE 20,762 MW;CA 45,597 MW)
 - □ 3 Curtailment Events This Year
- New Resource Adequacy Rules Expected to Limit Volatility in the Market (Pending)
 - □ New Reserve Requirements
 - □ Significant Procurement Of Resources In Advance



"The Vision"- Demand Response Goals

From CPUC Decision 03-06-032, dated June 5, 2003 *

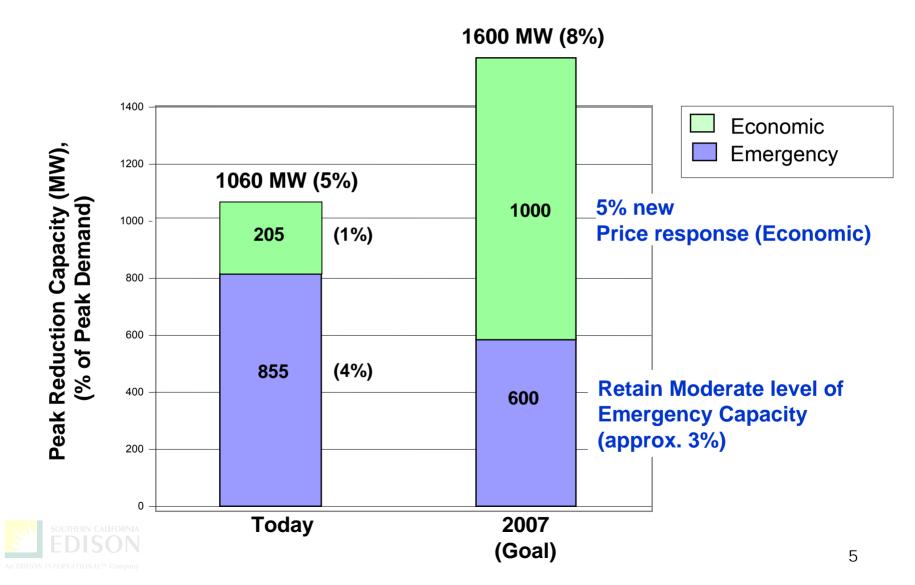
□ 2003	150 MW
□ 2004	141 (revised from 400 MW)
□ 2005	3% of Annual System Demand
□ 2006	4% of Annual System Demand
□ 2007	5% of Annual System Demand
	(equates to about 1000 MW)

* Note: Excludes Demand Response From Existing Emergency Programs

UDC's ordered to include targets in procurement plans



DR Today vs. 2007 Goals



SCE's Plan for Achieving Goals



- Build robust portfolio of programs to include all customers and all demand response capability (i.e. economic and emergency)
- Expand residential air conditioning load control program
 - Integrate advanced load control technology (i.e. smart thermostats) with existing infrastructure
 - □ Include an economic trigger
- Support implementation/rollout of dynamic price response where proven feasible and cost-effective
- Implement statewide customer awareness and education campaign



DR Program Design: A Balancing Act

	Customer	Planner/Administrator				
Complementary Objectives	No interruptionsReal time visibilitySimple to understand	 100% reliability (insurance) Real time "verifiable" load* Simple to administer 				
Competing Objectives	 High Incentive (stable price) 24-48 hours notice No risk (no penalty) Customer-specific baseline Long-Term Contract 	 Minimize costs (market price) Immediate dispatch* Dependable load commitment Uniform baseline methodology Flexibility to respond to market 				

Key * Price drivers = dependable (firm) load, immediate dispatch Messages:



Building the DR Portfolio

Description*	Incentive Structure (Mandatory or Voluntary)	Resource Value	Customer Profile		
Capacity (or Reservation)	Higher incentives, stringent performance obligation (mandatory)	Firm – high value (Emergency)	High risk, high reward. Ability to curtail load with little notice (30 minutes or less)		
Energy (bidding, pre- scheduled)	Lower incentives; modest or small penalties, "Pay for performance" (voluntary)	Non-firm – lower value (Economic)	Low risk, modest reward. Ability to curtail/shift load with advance notice (DA)		
Load control (automated response)	Customer chooses technology enabled response; up front credit (voluntary)	Firm – high value (Emergency & Economic)	Customer choice up front; good for discretionary loads (eg. a/c)		
Time Varying Rates * Programs can be combined	TOU, CPP, RTP (e.g. market based price signal and/or super peak charge (voluntary)	Non-Firm – lower value (Economic)	Modest risk; customer chooses to respond during event (or pay premium charge)		

SCE DR Portfolio Today

		FEATURES				ELIGIBILITY						MARKET			
PROGRAM	Year	Guaranteed Payment/ Discount	Pay for Performance	Limited Number of Events	Minimum Load Reduction	Interval Metering Req.	Advance Notice	Penalty/Peak Charge	Residential	Comm. (<200 kW)	Comm. (>200 kW)	Ind. (>500 kW)	Agricultural and Pumping	Direct Access	Utility Service
Agricultural and Pumping Interruptible	'87	•		•	•			Yes					•	•	•
Air Conditioner Cycling Program – Base	'83	•		•				No	•	•	•	•		•	•
Air Conditioner Cycling Program – Enhanced	'01	•						No	•	•	•	•		•	•
Base Interruptible Program	'01	•		•	•	•		Yes				•		•	•
Large Power Interruptible	'79	•		•	•	•		Yes				•		•	•
Optional Binding Mandatory Curtailment	'01				•	•		Yes		•	•	•		•	•
Scheduled Load Reduction Program	'01		•	•	•	•	•	No		•	•	•	•		•
SCE Energy \$mart Thermostat sm (pilot)	'03	•		•	•	•		Yes		•	•			•	
Demand Bidding Program	'03		•		•	•	•	No			•	•	•		•
California Power Authority Demand Reserves Program	'03	•	•	•	•	•	•	Yes		•	•	•	•	•	•
Critical Peak Pricing (residential – pilot)	'03	•		•		•	•	Yes	•		•	•	•		•





Emergeno	СУ
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SCE Peak Reduction Capacity – July '04

PROGRAMS	Service Accounts	Available Power Reduction (MW)	Estimated Peak Response (MW)	Avg. \$\$ Saved Customer/Year	
Air Conditioner Cycling Program – Base	89,841	205	164	\$110	
Air Conditioner Cycling Program – Enhanced	24,495	50	40	\$220	
Agricultural & Pumping Interruptible	350	58	58	\$3,200	
Base Interruptible	63	73	58	\$82,000	
Large Power Interruptible Programs	512	642	514	\$115,000	
Optional Binding Mandatory Curtailment	13	28	8	exempt from rotating outage	
Scheduled Load Reduction Program	15	4	4	\$700	
Energy Smart Thermostat Program	2,342	17	9	\$150	
California Power Authority Demand Reserves Program	73	117	117	N/A	
Critical Peak Pricing Program	8	1	<1	N/A	
Demand Bidding Program	514	87	87	N/A	
Total	118,226	1,282	1,060		



DR Portfolio Support Requirements

Program/Ops

- 13 Programs (3-Pre '98)
- About 1000 MW Peak Response (1500 MW in year 2000)
- 70 Curtailment Events (Almost 300 hours)
 - □ Pre-1998 4
 - □ 1999 1
 - □ 2000 **21**
 - □ 2001 **38**
 - □ 2002 3
 - □ 2003 2
 - □ 2004 3
- Over 1 million pages and e-mails
- Over 100,000 compliance bills
- Over 1 million mailings annually
- Communications in 5 languages

<u>Infrastructure</u>

- Over 250,000 Load Control Switches installed since '83 (1-way)
- 12,000 Real Time Meters
- 9,000 Smart Thermostats (2 Way)
- 21 VHF Transmitters
- 2 Secure Websites (Internet)
- 3 Auto Dialers (>500 lines)
- Real Time Load Display (Firewall Protected)
- 1200 Load Monitoring/Alert Devices (Large Power)
- Satellite Paging





SCE Demand Response Capability — Infrastructure

CUSTOMER DATABASES

Customer/Program Info Equipment/ Maint. Reporting / Billing

MULTIPLE CONTROL PLATFORMS

Event Launching Bidding Platform Notification Platform Load Verification

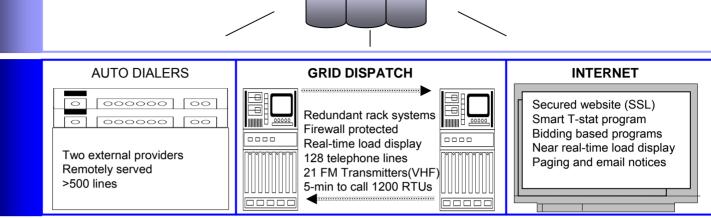
MULTIPLE COMMUNICATION PROTOCOLS

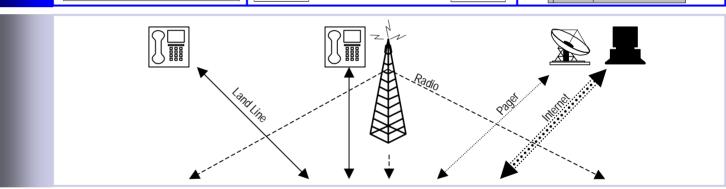
FM Radio Pager / Satellite Internet Telephone

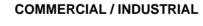
END-USER DEVICES AND INTERFACE

Remote Terminal Units Load Control Switches Smart T-stat RTEM Meters Internet Applications









AG & PUMPING

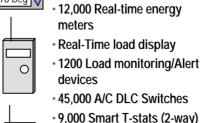
Load

Control Switch

Regional Load Control

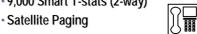
•500 DLC Switches

Radio Controlled



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AC Cycling Load Control Switch •200,000 A/C DLC switches •Radio Controlled •Regional Load Control

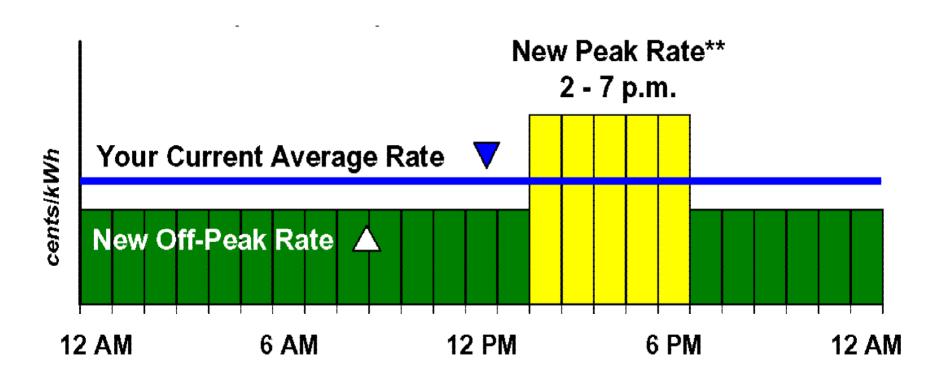
"New" California DR Initiatives



- CPUC Proceeding launched in Summer '02 to promote DR as a resource to mitigate procurement costs and enhance reliability
 - □ Phase 1 for small customers (<200 kW) authorized 18 month pilot for 2500 customers of critical peak/TOU pricing to provide demand response input for analysis of deployment of advanced meters in Phase 2 (Approved March 14, 2003).</p>
 - Phase 1 for <u>large customers (>200 kW)</u> adopted new Critical Peak Pricing and Demand Bidding Programs (including dispatch of CA Power Authority Programs) (Approved June 5, 2003). Consideration of RTP pricing pending.
 - Phase 2 (pending) to address cost-effectiveness of advanced meter deployment based on demand response results developed in Phase 1.



Illustrative CPP Rate Design

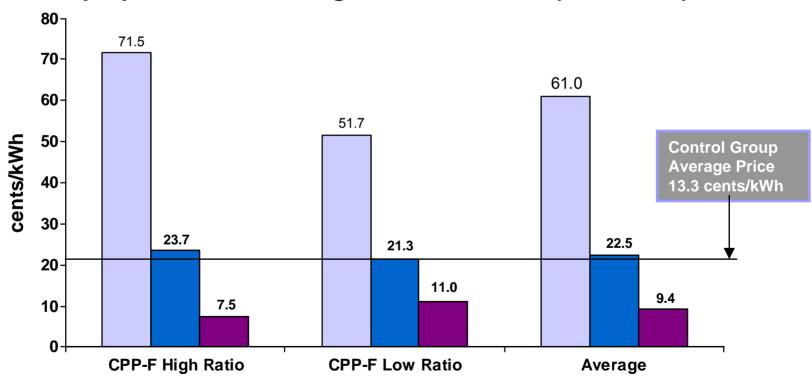


** Applicable up to 15 days per year (Monday – Friday)



Small Customer CPP Pilot Rates

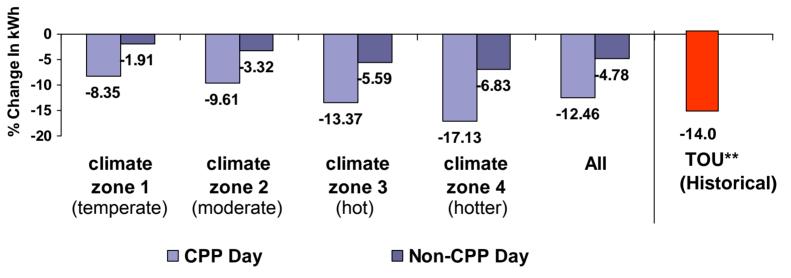
Rates were varied by customer groups for purposes of estimating demand function (illustrative)





Small Customer CPP results (8/9/04 report)

Percent Change In Peak Energy Use Over Time Period - (Summer '03 Analysis)*



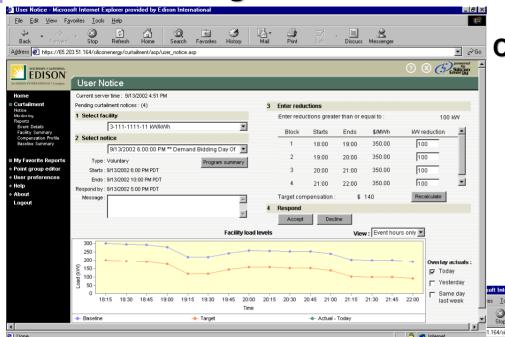
- * CPP impacts do not include enabling technology average load reduction increases by over 2x with enabling technology (i.e. a/c load control)
- ** TOU rates were tested but did not yield statistically valid results. For comparison purposes, TOU estimate reflects the results of prior studies validated by EPRI

Large Customer Demand Bidding

- Applicable to utility service customers only (Direct Access Customer participation pending)
 - Minimum bid of 100 kW per hour.
 - □ Demand reduction must be within +/- 50% (payments based on actual load reduced)
- Price trigger
 - □ IOUs to forecast hourly price offer on day-ahead basis
 - □ DBP is triggered when price = or > \$.15 per kWh
- Reliability trigger
 - □ DBP triggered by ISO on day of basis
 - □ Incentive paid = \$.50 per kWh x kWh reduction



Demand Bidding Internet Notifications and Customer Interface



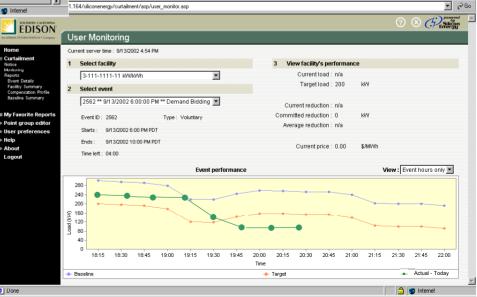
Customer Reviews Curtailment Event

- 1. Receives pager/email notice
- Reviews event hours and incentive amount
- 3. Places load curtailment bid

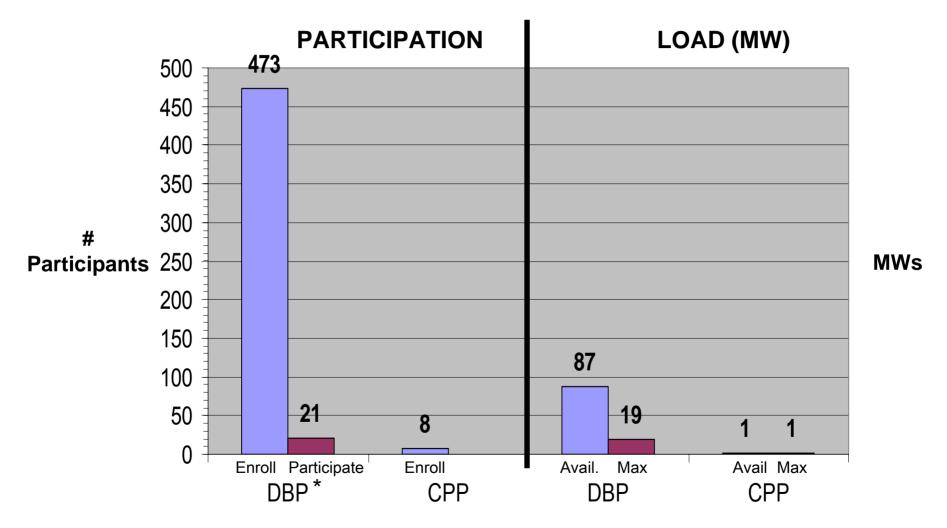
Customer Monitors Performance

- 1. Baseline Load
- 2. Target Load
- 3. Actual Load





CPP / DBP Results to Date





^{*} Test 2 (Largest number of signups)

^{*} CPP Peak Performance across 4 events

Initial Assessment of New DR Programs

- Evidence to support that policy/program changes are necessary to achieve price response goals
- Large Customer Rollout (CPP/DBP) (Phase 1)
 - □ Successful Rollout and Marketing (i.e. high customer awareness) but limited growth in peak reduction capacity
 - ☐ Most customers interested in voluntary (no penalty) DBP
 - Inability to shift load is #1 reason for minimal/non-participation (most customers claim they have already shifted)
- Small Customer Pilot (CPP) (Phase 1)
 - □ Currently in 2cd summer of 18 month pilot
 - □ Updated Summer '03 results (Aug. 9, 2004) show price response however lingering issues as to magnitude, persistence and validity
 - Most significant response achieved with enabling technology
 - Consumer issues: Market research shows mixed response to CPP or "dynamic pricing"

New Innovations In Testing: "The Orb"



The "orb" changes color based on price

What is the impact of...

- Automated control of multiple loads
- Enhanced information
 - User friendly web design with actionable information
- Improved notification
 - Testing effectiveness of visual notification signals (i.e. "the orb")

"SCE is continuously seeking new and innovative ways to deliver cost-effective DR"



Now What? Phase 2 – AMI Issues

- Utilities preparing business case analyses for deployment of advanced metering infrastructure (AMI) to support dynamic pricing to be filed on Oct. 15, 2004
- Threshold Question: Do operational benefits of AMI (with demand response) outweigh costs?
- Critical Issues:
 - □ How do we recruit over 4 million customers? (Mandatory vs. Voluntary)
 - □ Will customers accept dynamic pricing? If we build it, will they play? How long will they play? Do we need to change "the law"?
 - □ What is the rate impact? What is the cost recovery risk?
 - □ Is the technology proven? What is the risk of obsolesce? What is the standard? Will customers use the data? Who owns the meters?
 - □ Who pays stranded costs? What if the benefits don't materialize?
 - □ What is a feasible implementation period? 5 years?
 - □ What is the right value to be used for potential capacity and energy benefits from AMI? Can we count on it? Does it meet resource adequacy rules? Will it persist?
 - Is AMI the most cost-effective solution to achieve DR goals?

Maximizing DR Resource Value

LOW Value / Cost

- Non-Firm
- Advance Notice (Day Ahead)
- Limited Operating History
- Voluntary Pay for Performance (No Penalty)

- Firm (Dependable)
- UDC Dispatch (<10 minutes)
- Real Time Visibility or Statistical Validation
- Mandatory Guaranteed Payment (Significant Penalty for Non-Performance)



Maximizing Value Thru Advanced Load Control

- Highest value load can be dispatched in 10 minutes
- Proven load reduction capacity (based on SCE and other UDC experience)
- Utilizes smart thermostats (temperature adjustment is easier to understand vs. cycling)
- Untapped market potential (only 5% residential saturation today; forecast to reach 25% over 7 years)
- Leverages existing infrastructure and labor
- Low acquisition cost for residential customers @ less than \$300/kw (equipment plus installation)
- Can be regionally marketed & dispatched for distribution relief
- Demand impact easily validated through statistical sampling
- Residential ALC can yield 700 MW by 2011 (7 years)

Summary of Advance Load Control Plan

Today (a/c cycling) (2 programs)

- •104,000 Domestic
- 175 MW of curtailable load
- Emergency Trigger
- Rarely dispatched (6 hr maximum)

Base available 15 x 6hrs = 90hrs Enhanced=unlimited

- •Premise device is RF remote control switch on a/c
- Program provides CT capacity resource equivalent

Future (Advanced Load Control) - (1 program)

- •500,000 customers (over 7 years)
- •700 MW of curtailable load plus energy
- Economic & Emergency
- Dispatched 70 hrs/yr (4 hour max)

Emergency - 20 hrs Economic - 50 hrs

- •Premise device is smart T-stat and communications module (for multiple loads) or load control switch on a/c unit
- •Provides CT capacity resource equivalent plus; plus EE benefits



ALC Can Co-Exist with Dynamic Pricing

- CPUC vision specifies that customers should be able to choose "voluntarily" among 3 basic tariff options: CPP, TOU, and flat rates (w/ hedge)
 - Customers choosing TOU or flat rate can be offered ALC option
 - Existing ALC customers should be offered "choice" of new CPP option or retaining ALC with flat or TOU rate choice
- ALC "enables" load reduction under all tariff options or combinations of options
- Future technology options could involve load control embedded in meters and appliances



The DR Resource Planning Continuum



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The Bottom Line:

- Programs <u>must provide</u> a balance between both resource planning and customer needs.
- DR Resources <u>must be</u> cost-effective when compared to supply alternatives
- New programs will require time to demonstrate reliable response.
- Build on the infrastructure that works today (e.g expand advanced load control capability).
- DR isn't REAL until it becomes a dependable resource fully integrated into short and long term resource plans.



Helpful Websites

- Southern California Edison Demand Response Programs
 - □ www.sce.com, Demand Response Programs
 - □ www.sce.com/drp, or

